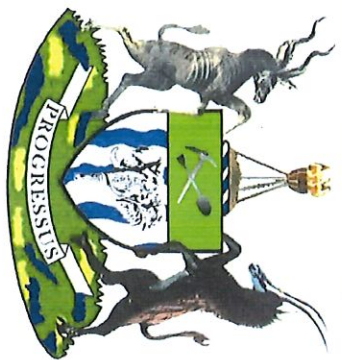
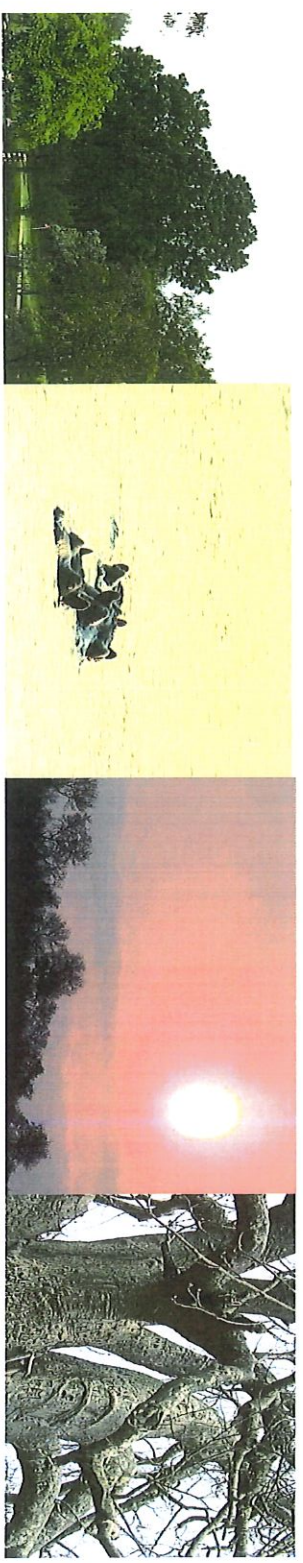


BA-PHALABORWA LOCAL MUNICIPALITY



2021-2022 THIRD QUARTER PERFORMANCE REPORT



Provision of quality services for community well-being and

The Home of Marula and Wildlife Tourism

Contents

1. Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired Projections over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”

2. Legislation

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality’s delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of-
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the adjusted SDBIP within 28 days after the approval of the adjusted budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the adjusted SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Ba-Phalaborwa Local Municipality:

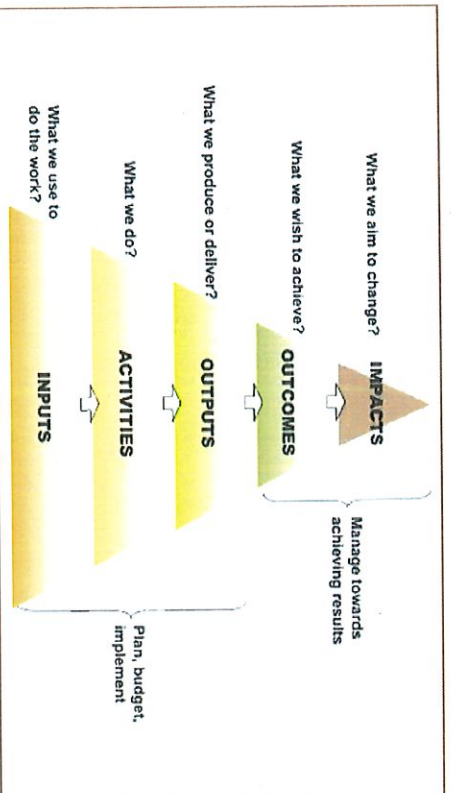
1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹ *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

3. Methodology and Content

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Ba-Phalaborwa Local Municipality

(BLM) is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by BLM in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information.



4. Strategic Intent

Vision:

“Provision of quality services for community well-being and tourism development

Mission:

“To provide quality infrastructure and affordable services, promote sustainable economic growth, financial viability, sound administration and accountable governance”

Values

- Efficiency and effectiveness;
- Accountability;
- Innovation and creativity;
- Professionalism and hospitality;
- Transparency and fairness;
- Continuous learning and
- Conversation conscious

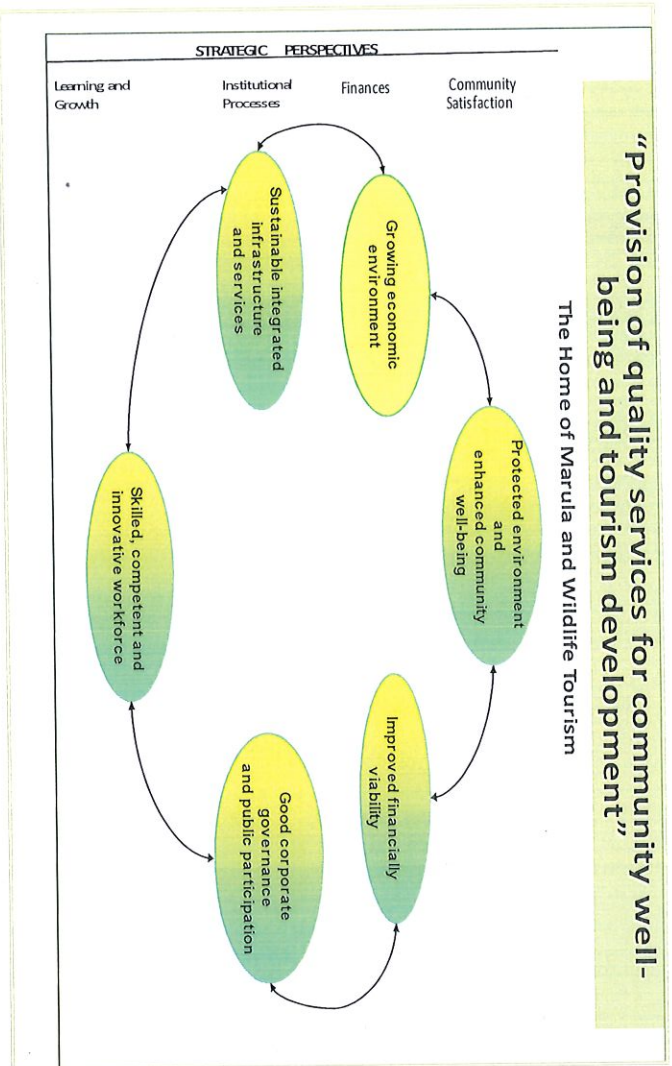
Strategic objectives:

- Promotion of local economy
- Provision of sustainable integrated infrastructure land services
- Sustain the environment
- Improve financial viability
- Good corporate governance and public participation and
- Attract, develop and retain best human capital

Slogan:

“The home of Marula and wildlife tourism”

The strategic objectives are spread across the four perspectives as indicated through the strategic map below:



ACCOUNTING OFFICER S ASSESSMENT OF PERFORMANCE

1. BACKGROUND OF THE REPORT

Section 72 of the Local Government: Municipal Finance Management Act, 56 of 2003, requires that the accounting officer of a municipality must by the end of each Quarter assess the performance of the municipality and submit a report on each assessment to the mayor of the municipality; the National Treasury; and the relevant provincial treasury.

In terms of Section 72 (2) of the Act, this report is accompanied by a statement compiled in terms of the provisions of Section 71(1).

2. MUNICIPAL THIRD QUARTER PERFORMANCE AS PER THE ASSESSMENT

The municipality used the top layer SDBIP as approved for implementation during the 2021/22 financial year. The SDBIP is used as a performance monitoring tool for the implementation of the IDP and Budget. The performance target reflected in the SDBIP is as per the IDP objectives. The Administration component is responsible for implementation of the SDBIP and the Political component is responsible for providing oversight. This is done through regular reporting to Council.

Key Performance Area	Third Quarter Target	Target Achieved	Target not Achieved	Target not Performed	% Achievement
Spatial Rationale	1	1	0	0	50%
Basic Services Delivery	11	7	4	0	64%
Municipal Financial Viability	8	6	2	0	75%
Local Economic Development	2	2	0	0	100%
Municipal Transformation and Institutional Development	3	1	2	0	33%
Good Governance and Public Participation	31	29	1	1	94%
Total	56	46	9	1	82%

3. PERFORMANCE ANALYSIS

Third Quarter – Target Achieved 56/46=82%

Sources of Revenue	2021 /22 Monthly Projections of Revenue for each Source				Challenges	Corrective measures/ Interventions	Evidence Required
	Third Quarter target	Third Quarter Actual Performance	Third Quarter Performance Variance	R 000			
Property Rates	101 435	108 118	6 683	None	None	Finance report	
Service charges – electricity	121 011	91 653	(29 358)	Culture of non-payment of services rendered	Implement credit control and debt collection policy	Finance report	
Service Charges – Refuse	14 920	14 553	(367)	None	None	Finance report	
Rental of Facilities and Equipment	454	160	(293)	Due to Covid 19 restrictions	None	Finance report	
Interest on external Investments	2 110	1 823	(287)	None	None	Finance report	
Interest Earned – Outstanding Debtors	43 122	26 650	(16 472)	Interest reversed in the form of a settlement discount	None	Finance report	
Dividends received			-	None	None	Finance report	
Fines	971	115	(856)	The traffic fines were under collected due to culture on none payment of traffic fines by the offenders.	Implement debt collection on traffic fines	Finance report	
Licenses and Permits	1 1 217	1 6 527	5 311	None	None	Finance report	
Agency services	2 336	0	2 336	Set up from the system to calculate Agency fee not yet done	Calculations are done manually on a monthly basis and will be posted into the financial system in a form of a Journal	Finance report	
Transfers recognised - operational	134 222	177 704	(3 481)	None	None	Finance report	
Transfers recognised - capital	39 001	18 309	(20 691)	Some of the M/G projects are affected by on-going disputes	Municipality has been engaging with the affected contractors	Finance report	
Other Revenue	1 490	5 726	4 236	None	None	Finance report	
Total Revenue by Source	472 288	461 340	10 948				

Monthly Projections of Revenue and Expenditure by Vote: (Operating) Third Quarter

Expenditure and Revenue by Vote	2021-22 Third Quarter Target Opex	2021-22 Third Quarter Actual Performance	2020-21 Third Quarter Actual Performance Variance	Remarks/Challenges	Corrective measures	Evidence Required
Executive and council	55 161	41 700	(13 460)	None	None	Finance report
Budget and Treasury	74 409	38 721	(35 688)	Low expenditure on operational expenditure	None	Finance report
Corporate Services	47 517	55 177	7 660	None	None	Finance report
Community and Social Services	64 285	54 416	(9 869)	None	None	Finance report
Public Safety	Error! Not a valid link.	Error! Not a valid link.	Error! Not a valid link.	None	None	
Economic and Environmental Services	Error! Not a valid link.	Error! Not a valid link.	Error! Not a valid link.	Town planning operational expenses moving slowly	None	Finance report
Road Transport	Error! Not a valid link.	Error! Not a valid link.	Error! Not a valid link.	Roads Transport operational expenses moving slowly	None	Finance report
Electricity	Error! Not a valid link.	Error! Not a valid link.	Error! Not a valid link.	Variance not material	None	Finance report
Waste Management	Error! Not a valid link.	Error! Not a valid link.	Error! Not a valid link.	Variance not material	None	Finance report
Total by Vote	474 191	360 044	114 147			

Monthly Projections of Revenue and Expenditure by Vote: (Capital) Third Quarter

Expenditure and Revenue by Vote	2021-22 Third Quarter Target Capex	2021-22 Third Quarter Actual Performance	2021-22 Third Quarter Actual Performance Variance	Remarks/Challenges	Corrective measures	Evidence Required
Executive and council						Finance report
Budget and treasury office						Finance report
Corporate services						Finance report
Road transport	1 8 293	38 391	20 098	None	None	Finance report
Electricity	1 5 000	5 944	(9 056)	Slow implementation of INEP	None	Finance report
Total by Vote	33 293	44 336	11 042			

Monthly Projections of Revenue and Expenditure by Vote: (Revenue) Third Quarter

Revenue by Vote	2021-22 Third Quarter Target Revenue	2021-22 Third Quarter Actual Performance	2021-22 Third Quarter Actual Performance Variance	Remarks/Challenges	Corrective measures	Evidence Required
Budget and Treasury	266 209	307 840	41 631	Target Exceeded	None	Finance Report
Corporate Services	588	201	(387)	Due to Covid 19 restrictions, municipal facilities were not utilised	None	Finance Report
Community and Social Services	14 833	16 774	1 941	Target Exceeded	None	Finance Report
Public Safety	13 553	16 527	2 974	Target Exceeded	None	Finance Report
Planning and Development	54	371	317	Target Exceeded	None	Finance Report
Road Transport	26 706	16 732	(9 974)	No progress made due to ongoing payment disputes between contractor and subcontractors.	The contractor has resumed on site on the 07th Of April 2022.	Finance Report
Electricity	144 018	101 162	(42 856)	Slow implementation of INEP projects due to late appointment	Contractors are on site	Finance Report
Waste Management	19 880	18 262	(1 618)	None	None	Finance Report
Total by Vote	485 841	668 101	182260			

Detailed Institutional Performance Results for 2021/22 Third Quarter per Key Performance Areas

Under-Performance	0 - 49%
Partially achieved	50 - 74%
Good Performance	75 - 100%
Over achieved	Over 100%
Non-Performance	

Note:

1. Over achievement Standards does not apply to compliance targets
2. Over achievement standards applies to service delivery targets and core business of the municipality

KPA 1: Spatial Rationale

KPA 1: Spatial Rationale

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 march 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
1.1 Spatial Planning														
1.1.2	Governance and Administration	Sustain the environment	Turnaround time of land use applications submitted to Mopani Planning Tribunal by 30/06/2022	Senior Manager Planning & Development	Within 60 days of received	Within 90 days of received	OPEX	Within 90 days of received	2 applications submitted	0	Out of 2 applications received 1 submitted late and 1 submitted within 90 days and also approved	Outstanding document was submitted late	Applicants to submit all necessary documents when submitting their applications	Submission in Register

KPA 2:

BASIC SERVICE DELIVERY

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections (R,000)			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
2.1 Electricity														
2.1.1	Technical infrastructure	Provision of sustainable integrated infrastructure and service	% on reduction of electricity losses each quarter by 30/06/2021	Senior Manager Technical Services	4,60%	1%	OPEX	0,25%	-4,6%	-4,36	Report is preliminary, due to unavailability of information at time of report	Illegal connections which affects the calculation of electricity losses	Audit done waiting for the information from service provider regarding illegal customers	BPM billing to consumers.
2.1.2	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Expenditure on electricity capital funding spent per quarter by 30/06/2022	Senior Manager Technical Services	R7m	R23m	NEG ESSDM	R5m	R6,783,778	R1,783,778	none	none	none	Payment Certificates and Expenditure Reports
2.1.3	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Number of HH with access to electricity in Municipal Licenced area (Phalaborwa Town) by	Senior Manager Technical	5274	5274	INEG	5274	5274	none	No new developments in town.	none	Audit done	BPM billing to consumers.

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections (R,000)			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
2.1.4	Technical Infrastructure	Provision of sustainable integrated infrastructure and service	Number of indigent receiving free basic electricity by 30/06/2021	Chief Financial Officer	3969	1658	OPEX	1658	507	-1151	Community not registered and Covid 19 restrictions makes it difficult to do registration	Community not buying electricity due to illegal connections	Continue to conduct awareness campaign to encourage community to register for indigent	BPM billing to consumers.
2.2 Roads & Storm Water														
2.2.2	Technical Infrastructure	Provision of sustainable integrated infrastructure and service	Expenditure on roads capital funding spent per quarter by 30/06/2022	Senior Manager Technical Services	R14.3m	R19.5m	CAPEX	R15 m	R8 326 742.35	R6 673 257.53	Not Achieved	Tombo phase 2 has been on hold since September 2021 due to payment disputes between the main contractor and the sub-contractors.	The contractor has been notified by the consultant there is an intention to terminate the contract if it is falling to complete within this financial year	Payment Certificates and Expenditure Reports
2.3 Parks and Cemetery														
2.3.1	Protect Environment and Community Well being	Sustain the Environment	Number of quarterly reports on maintenance of developed parks by	Senior Manager Community Services	4	4	OPEX	1	1	0	None	None	None	Quarterly report to council and council resolution

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections (R,000)			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
2.3.2	Protect Environment and Community Well being	Sustain the Environment	Number of quarterly reports on cemetery maintained by 30/06/2022 (Phalaborwa, Lulskani, Namakgale and Gravelote	Senior Manager Community Services	4	4	OPEX	1	1	0	None	None	None	Maintenance plan and inspection reports
2.4 Waste Management														
2.4.1	Protect Environment and Community Well being	Sustain the Environment	Number of quarterly reports submitted for rehabilitation and closure of Phalaborwa landfill site by 30/06/2022	Senior Manager Community Services	4	4	OPEX	1	1	0	None	None	None	Quarterly report to council and council resolution
2.4.2	Technical infrastructure	Provision of sustainable integrated infrastructure and services	Number of urban Households with access to basic waste removal	Senior Manager Community Services	12631	12631	OPEX	12631	12631	0	None	None	None	Confirmation of waste collection by ward councillors /Valuation roll

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections (R.000)			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
2.4.3	Technical Infrastructure	Provision of sustainable integrated infrastructure and services	Number of rural villages with access to basic waste removal services (Mashishimale & Makhushane by 30/06/2022	Senior Manager Community Services	2	2	OPEX	2	0	None	None	None	Confirmation of waste collection by ward councillors	
2.4.4	Protect Environment and Community Well being	Sustain the Environment	Number of indigent Households receiving free basic waste removal service by 30/06/2022	Senior Manager Community Services	541	541	OPEX	541	227	314	Community not registered and Covid 19 restrictions makes it difficult to do registration	Community not buying electricity due to illegal connections	Continue to conduct awareness campaign to encourage community to register for indigent	Indigent register

KPA 3:

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA 3: Municipal Financial Viability and Management

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan - 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
3.1 Financial Management														
3.1.2	Good governance and administration	Good corporate governance and public participation	Number of approved 2022/23 Draft Budget by Council by 31/03/2022 (3 months before the start of the new financial year)	Municipal Manager	1	1	OPEX	1	1	0	Draft Budget 2022-2023 was approved on the 31 March 2022.	None	None	Draft Budget document; Council Resolution
3.1.6	Governance and administration	Improve financial viability	Number of quarterly movable asset verifications conducted by 30/06/2021	Chief Financial Officer	4	4	OPEX	1	1	0	Asset verification for movable assets was conducted in March	None	None	Quarterly assets verifications reports
3.1.7	Governance and administration	Improve financial viability	Number of monthly strings uploaded using the LG Portal within 10 days at the end of each month. Treasury by 30/06/2021	Chief Financial Officer	12	12	OPEX	9	9	0	All strings for 09 Months were uploaded.	None	None	Monthly strings Proof of submission within 10 days.
3.1.8	Governance and administration	Improve financial viability	% of improvement in revenue collection monthly (improvement from 65 to 80% by 30/06/2021 budget year	Chief Financial Officer	54%	80%	OPEX	60%	85%	25%	Quarterly target exceeded	None	None	Quarterly reports on revenue collection
3.1.9	Governance and administration	Improve financial viability	% of Debt collected by 30/06/2021	Chief Financial Officer	56%	80%	OPEX	60%	5%	-55%	Culture of non-payment of services especially in the townships	Culture of non-payment of services especially in the townships	Obtain a service of a debt collector to assist with long outstanding	Quarterly reports on current debt collection

KPA 3: Municipal Financial Viability and Management

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
3.1.11	Good Governance and administration	Improve financial viability	Expenditure spent quarterly on M/G by 30/06/2021	Chief Financial Officer	R42,372,924m	R31,831m	CAPEX	R25,7m	R18,5M	R6,5	Slow implementation of M/G-Tambo Phase 2 Project has been standing for 7 months.	No progress made due to ongoing payment disputes between contractor and subcontractors.	The contractor has resumed on site on the 07th Of April 2022.	Finance reports, M/G monitoring report/ payment certificates
3.1.12	Good governance and administration	Improve financial viability	% of quarterly Municipal Capital Budget spent by 30/06/2021	Chief Financial Officer	82%	100%	OPEX	75%	39%	-36%	Slow implementation of M/G-Tambo Phase 2 Project has been standing for 7 months.	No progress made due to ongoing payment disputes between contractor and subcontractors.	The contractor has resumed on site on the 07th Of April 2022.	Finance reports
3.1.13	Good governance and administration	Improve financial viability	% of quarterly Municipal Personnel Budget spent by 30/06/2021	Chief Financial Officer	82%	100%	OPEX	75%	68%	-7%	Other critical staff positions are vacant	None	Positions have been advertised	Expenditure report

KPA 4:

LOCAL ECONOMIC DEVELOPMENT

KPA 4: Local Economic Development

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
4.1 Job creation														
4.1.3	Economic	Promotion of local economy	Number of quarterly LED Forums meetings held by 30/06/2022	Senior Manager Planning and Development	2	4	OPEX	1	1	0	None	None	None	Invitations, Attendance register and minutes
4.2 Enterprise Support														
4.2.1	Economic	Promotion of local economy	Number of SMM/LES supported quarterly through the municipal SCM (procurement) by 30/06/2022	Chief Financial Officer	241	100	OPEX & CAPITAL	75	297	222	Target exceeded	None	None	System generated Expenditure report with SMM/LE supported

KPA 5:

Municipal Transformation and Institutional Development

KPA 5: Municipal Transformation and Institutional Development

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
5.1 Organisational Design & Human Resource														
5.3 Skills Development														
5.3.2	Good governance and administration	Attract, develop and retain best human capital	Amount of Municipal budget allocated and spent on work skills development per quarter 30/06/2022(1% legislation)	Senior Manager Corporate Services	R1.6m	R4071676.58m	OPEx	R3.3m	R155816.00	R294001.00	Municipal Governance Code 1.4 Drivers Examiner of vehicles refreshers Course	Delayed of Procurement	Speeding up supply chain process	Expenditure reports, implementation reports
5.4 Performance Management System														
5.4.2	Good governance and administration	Good corporate governance and public participation	Number of Individual Performance Assessments of s56&57 Managers conducted to	Municipal Manager	0	2	OPEx	1	0	-1	The scorecard has been already forwarded to Senior	Delays in preparing assessment files by Senior Managers	The assessment will be conducted before the end of financial	Approved Schedule of Individual Performance Assessments records.

KPA 5: Municipal Transformation and Institutional Development

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target 30/06/22	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
			review their performance by 30/06/2022(Mid – Year/Annual)								Managers	year	attendance registers and Scorecards and reports	
5.5 OHS														
5.5.1	Good governance and administration	Good corporate governance and public participation	Number of schedule Institutional OHS quarterly meetings by 30/06/2022	Senior Manager Corporate Services	3	4	OPEX	1	1	0	Third quarter meeting will be held on the 1 st April 2022 as per Corporate diary.	None	None	Quarterly Reports, minutes and attendance registers

KPA 6:

GOOD GOVERNANCE & PUBLIC PARTICIPATION

KPA 6: Good Governance and Public Participation

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/21)	Annual Target (30/06/22)	Budget	2021/22 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
6.1 Council and Executive Management														
6.1.1	Good governance and administration	Good corporate governance and public participation	Number of scheduled quarterly Council meetings held by 30/06/2022	Senior Manager Corporate Services	16	6	OPEX	5	12 29/07/2021 (O) 25/08/2021 (O) 30/08/2021 (S) 30/09/2021 (O) 20/10/2021 (O) 26/10/2021 (S) 22/11/2021 (O) 25/11/2021 (S) 21/12/2021 (O) 27/01/2022 (O) 24/02/2022 (S) 31/03/2022 (S)	7	None	None	None	Minutes of council meetings, attendance registers
6.1.2	Good governance and administration	Good corporate governance and public participation	Number of scheduled monthly Exco meetings by 30/06/2022	Senior Manager Corporate Services	16	11	OPEX	8	8 28/07/2021 (O) 25/08/2021 (O) 29/09/2021 (O) 19/10/2021 (O) No meeting in	0	None	None	None	Minutes of EXCO meetings, attendance registers

6.1.3	Good governance and administrative	Good corporate governance and public participation	Number of scheduled quarterly MPAC meetings held as per legislation by 30/06/2022	Municipal Manager	9	4	OPEX	1	11	November 2021 21/12/2021 (O) 26/01/2022 (O) 23/02/2022 (O) 30/03/2022 (O)	+5		08/08/2021 19/08/2021 25/08/2021 13-14 Jan 2022 24/01/2022 21/02/2022 25/02/2022 02-04 Mar 2022 28/03/2022 29/03/2022 30/03/2022	None	None	None	Council Approved MPAC schedule of meetings/Attendance registers			
6.1.4	Good governance and administrative	Good corporate governance and public participation	% of MPAC quarterly Resolutions implemented by 30/06/2022	Municipal Manager	52.4%	100%	OPEX	100%	0%	Non-implementation of resolutions	-100%		Non-implementation of resolutions	Relevant departments to implement resolutions as per the register	Resolution register					
6.1.5	Good governance and administrative	Good corporate governance and public participation	Number of scheduled monthly senior management meetings held by 30/06/2022	Municipal Manager	14	11	OPEX	8	12	None	+4		16/07/2021 13/08/2021 15/09/2021 11/10/2021 09/11/2021 06/12/2021 11/01/2022 17/01/2022 (S) 08/02/2022 14/02/2022 (S) 21/02/2022 (S) 15/03/2022	None	None	Minutes of EXCO meetings, attendance register				
6.1.6	Good governance and administrative	Good corporate governance and public	Number of scheduled monthly Portfolio	Municipal Manager	55	55	OPEX	45	43	No Portfolio Committee held in November	None	None	20/07/2021 (DPD) 17/08/2021 (DPD)	None	Minutes of Portfolios meetings, attendance					

6.8.2	Governance and Administration	Good corporate governance and public participation	Number of 2020/21 Draft Annual Report approved by 31/01/2021	Municipal Manager	1	1	1	1	1	1	0	None	None	None	None	None	None	Council Approved 2020/21 Draft Annual Report with Council Resolution
6.8.3	Governance and Administration	Good corporate governance and public participation	Number of Oversight Report on 2020/21 Draft Annual Report approved by 31/03/2022	Municipal Manager	1	1	1	1	1	1	0	None	None	None	None	None	None	Council Approved Oversight Report and Council Resolution
6.8.4	Good governance and administration	Good corporate governance and public participation	Number of reviewed 2021/2022 SDBIP approved by 31/03/2022	Municipal Manager	1	1	1	1	1	1	0	None	None	None	None	None	None	Reviewed SDBIP signed by the Mayor and council resolution
6.9 Integrated Development planning																		
6.9.2	Governance and Administration	Good corporate governance and public participation	Number of 2022/23 Draft IDP approved by 31/03/2022	Municipal Manager	1	1	1	1	1	1	0	None	None	None	None	None	None	Council resolution (Council approve 2022/23 Draft IDP)
6.10 Communication																		
6.10.2	Governance and Administration	Advance good corporate governance	% for submission of information for publishing on the website as according to legislation checklist by 30/06/2022	Municipal Manager	100%	100%	100%	100%	100%	100%	0	All information submitted by departments for publishing was made available on website	None	None	None	None	None	Legislation checklist
6.10.3	Governance and Administration	Advance good corporate governance	Number of quarterly Local Communicators Forum held by	Communication manager	New	4	OPEX	1	1	3	+2	14/09/2021 16/11/2021 15/03/2022	None	None	None	None	None	Invitations, Minutes and attendance registers

CAPITAL PROJECTS PER RESPONSIBLE MANAGER

Vote No.	Responsible Manager	Project Name	Total Capital Budget (R'000)	Planned Start Date	Planned Completion Date	Ward No.	Quarterly Outputs 2021/22							
							Third Quarter target (1 Janl - 31 March 22)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance	Remarks and Challenges	Evidence required			

Parks and Cemetery											
	Senior Manager Community Services	New cemetery in Gravelhote	R1 500 000	01/07/21	30/06/22		Evaluation, adjudication, appointment of consultant	No progress	None	The transfer of land is moving on slow pace	Bid Committees minutes and registers, advertisements, Final detailed design reports
Sports Facilities											
	Senior Manager Technical	Selwane Sports Complex	R 1 056 033,55	01/07/21	30/06/22		Construction Site meeting	The project received a partial completion certificate	None	The soccer pitch has been done contractor was given 6 month so that it can be used hence the partial completion .	Progress reports, and payment certificate
EDDSM											
	Senior Manager Technical	Replacement of streetlights	R3 000 000	01/07/21	30/06/22		Evaluation, adjudication, appointment of contractor. Handover of the site Construction	Construction in progress	None	Construction in progress	Bid Committees minutes and registers, advertisements, Progress reports and Completion report and Completion Certificate
INEG											
	Senior Manager Technical	Electrification	R20 000 000	01/07/21	30/06/22		Evaluation, adjudication, appointment of contractor. Handover of the site Construction	Digging and planting of poles done and busy with stringing conductors MV and LV with constitute	None	None	Bid Committees minutes and registers, advertisements, Progress reports and Completion Certificate
MIG											
	Senior Manager Technical	Refurbishment of Namakgale stadium	R 7 628 700,00	01/07/21	30/06/22		Construction Site meeting	The project is at 25% physical progress time elapsed 38%	None	Slow progress on site due to community unrest due to non-payment of SMMME's by main contractor.	Progress reports and completion certificate
	Senior Manager Technical	Benfarm upgrading of street	R 100 000,00	01/07/21	30/06/22		Specification And advertisement	Project was advertised on the 25 th February	None	National Treasury paused all the tenders that was advertised before the 16 th of February 2022	Minutes of bid committees and advertisement

Project name	Scope of work	Name of the Service provider	Source of funding	Start date	Completion date	Budget	Progress to date	Challenges and intervention	Assessment of service provider
									Poor, Fair, Good, Very good & Above expectations Quarter 2
Provision of services to the waste disposal site in Ba-Phalaborwa	Compaction, excavation and hauling of gravel material for cover in the landfill site	Theuwedi Trading Enterprise	Ba-Phalaborwa Municipality	01-12-2018	31-01-2022	Operational Budget	The contractor is currently doing the work according to the scope	None	Good
Valuation Roll 2019 – 2023	General valuation roll and Supplementary valuation Roll	DDP Valuers (PTY) (LTD)	Ba-Phalaborwa Municipality	16-01-2019	01-06-2023	R2 300 000.00	Supplementary valuation developed	None	Good
Transfer of Namakgale D,C and Lulekani A	Transfer of Namakgale D,C and Lulekani A	Mahumani INC.	Ba-Phalaborwa Municipality	July 2020	End of 2022 FY		Namakgale –D completed and busy with Namakgale –C on application of lost copies of Deed of Grants.	Double registration of some properties in Namakgale –C-Some properties are registered in both the old the new number.	Good
Provision of professional services for the preparation of Annual Financial Statements and Compilation of Asset register for period of three years	Preparation of Grap compliance fixed asset register and Annual Financial Statement	Sempro Consulting	Own Funding	01 July 2021	30 June 2024	R 13 839 275.00	Grap compliance fixed asset register and Annual Financial Statement for 2020-21 financial year were prepared and audited by AG	None	Good
Vat Recovery And	Preparation and submission of VAT returns	PK Financial	Own Funding	Jan-19	Dec-21	Rate of 12.5% including vat of all successful Vat	Preparation and submission of VAT returns	Reconciliation and transfer of skills were picked up by AG as non-compliance	Fair

Reconciliation For A Period Of Three (3) Years		Consultants					recovery on behalf of the municipality	were done on a monthly basis		
Meter reading and meter maintenance for a period of three years	Meter Readings	SEMS	Own Funding	Oct-18	Oct-21	Rates as per the SLA	Meter Readings were done monthly as per the contract	None		Good
Acquisition of Enterprise Management System for a period of three (3) years	Provision of Misco compliant financial System	CCG Systems	Own Funding	Aug-21	Aug-24	R14 571 893.46	Most of the modules are live and the HR and Payroll, Asset module implementation in progress	None		Good
Upgrading of B1 Extension	Upgrading of 1km from gravel to tar, layer works and road surfacing with 30mm continuously graded asphalt	Gumela General Dealer and Projects	MIG	09/12/2021	09/06/2022	R7 019 999.99	Site establishment, accommodation of traffic, clearing, cut to fill roadbed sub-soil drainage has been done	None		Good
Electrification of 500 houses in sebera	Installation of electricity in 500 houses at Sebera Village	Lemat JV Phandzani	INEP	01/10/2021	30/06/2022	R9 000 000.00	Digging and planting of poles done and busy with stringing conductors MV and LV with constitute	None		Good
Electrification of 314 houses in Majeje and 14 in Hectorville	Installation of electricity in 314 houses at Majeje Village	AES JV Capotex	INEP	01/10/2021	30/06/2022	R5 600 000.00	Digging and planting of poles done and busy with stringing conductors MV and LV with constitute	None		Good

Electrification of 300 houses in Graden view	Installation of electricity in 300 houses at Garden view Village	AES JV Caporex	INEP	01/10/2021	30/06/2022	R\$ 400 000.00	Digging and planting of poles done and busy with stringing conductors MV and LV with constitute	None	Good
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<p>Approval by the Mayor</p> <p>This SDBIP is a management and implementation plan (and not a policy proposal) and is therefore not required to be approved by the Council. The approval of the SDBIP is a competency reserved for the Municipal Manager and the Mayor of the Municipality in terms of Section 53 of the MFMA. The Municipal Manager becomes responsible for ensuring that the SDBIP is submitted to the Mayor within 14 days of approval of the adjusted SDBIP and the Budget and approved within 28 days of the approval of the IDP and Budget.</p>	<p>Monitoring</p> <p>Progress against the objectives set out in the SDBIP will be monitored and reported on a monthly, quarterly, half-yearly and annual basis.</p>	<p>Signatures</p> <p>2021-22 Third Quarter Compiled by:</p> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <p>Dr KKL Pilusa Acting Municipal Manager</p> <p>_____ <i>[Signature]</i></p> <p>Date 30/05/2022</p> </div> <div style="text-align: center;"> <p>Mayor Cllr M.M. Malatji</p> <p>_____ <i>[Signature]</i></p> <p>Date 01/06/2022</p> </div> </div> <p style="text-align: center;">Approved by</p>
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Annexure A

Methodology

Ba-Phalaborwa Municipality uses the cumulative method on reporting the actual on the Service Delivery Budget Implementation Plan.

Technical Definitions

AFS AFS stands for Annual Financial Statements

BPM

BPM stands for Ba-Phalaborwa Municipality

HH

Household

Baseline

The performance of the previous year

Urban Areas

The urban areas refers to Phalaborwa, Namakgale, Lulekani and Gravelotte.

Reduction in electricity losses

This is calculated as follows: Eskom bill less BPM bill / Eskom bill x 100.

2.1 Kilometres of roads upgrade from gravel to tar/paving

This relates 0.8 Bentarm, 0.7 km of Tambo phase 1 and 0.6 Tshelang kgape

Rehabilitation

Replacement of old road surface (tar) with a new one.

Site Establishment/ Set-up Construction Site

Arrangement of offices, bringing the machinery and equipment onsite.

Tourism Initiatives Activities

September Tourism Month – Spring Day, Orchid Show, Heritage Day Celebration, 2 Tourism workshops and Marathon.

Tourism Indaba – Procurement of promotional materials

SME- Small, Micro, Medium Enterprise

SPLUMA – Spatial Planning Land Use Management Act 2013

No. SPLUMA Applications

Number of development (land use) applications received/ applications processed in terms of SPLUMA

